

SPEAKER BIOS – May 25, 2017



James Capretta is a resident fellow and holds the Milton Friedman chair at the American Enterprise Institute.

James has nearly three decades of experience as a senior analyst of U.S. health care, entitlement, and fiscal policy. From 2001 to 2004, he served as an Associate Director at the White House Office of Management and Budget, where he had lead responsibility for health care, Social Security, education, and welfare programs.

In 2015 and 2016, he directed two major studies for AEI: one on reforming US health care according to market principles and consumer choice, and the second on reforming major federal entitlement programs to promote greater personal responsibility, focus limited resources on those most in need, and lower long-term federal expenditures.

James is a frequent contributor to the *Health Affairs Blog*, and his articles regularly appear in *The Wall Street Journal* and other publications. He has been a guest on PBS' Newshour, CNBC, Fox News Sunday, C-SPAN, and other national television and radio programs.

James has an MA in public policy studies from Duke University and BA in government from the University of Notre Dame.



Larry Goldberg has more than 45 years of health care financing knowledge. He is a well-known and recognized expert on Medicare payment issues and frequently makes speeches to groups, including hospital and trade associations, HFMA and others regarding federal payment legislation and regulations and the ever changing perspectives in Washington, DC regarding health care.

Larry retired as Director of Deloitte and Touche's Washington National Affairs for Health Care office in June 2006. He had served as the Firm's "listening post" on federal – Medicare and Medicaid – health care financial issues and assisted Firm practitioners and clients on health care financing issues for more than 22 years. At Deloitte, he wrote the firm's well-known and respected Washington Commentary and Health Care Review publications.

Upon retiring, he formed Larry Goldberg Consulting. He currently assists several state hospital associations and the Reimbursement Alliance Group.

Larry continues to write and provide to clients his Washington Perspectives analyzing changes in Medicare legislative and regulatory payments.

Since 2006, Larry had assisted Grant Thornton, LLP for more than five years, and McGladrey, LLP in 2013.

Larry's prior experience includes the American Hospital Association where he headed the organization's financial management team. He was responsible for the hospital industry's adoption on the Medicare inpatient prospective payment system, and was the chairman of the

national uniform billing committee where he oversaw the adoption of UB-82. He also was in charge of the General Accounting Department of Montefiore Hospital in New York.



Dr. Jonathan Gruber is the Ford Professor of Economics at the Massachusetts Institute of Technology, where he has taught since 1992. He is also the Director of the Health Care Program at the National Bureau of Economic Research, and President of the American Society of Health Economists. He is a member of the Institute of Medicine, the American Academy of Arts and Sciences, the National Academy of Social Insurance, and the Econometric Society. He has published more than 160 research articles, has edited six research volumes, and is the author of *Public Finance and Public Policy*, a leading undergraduate text, and *Health Care Reform*, a graphic novel. In 2006 he received the American Society of Health Economists Inaugural Medal for the best health economist in the nation aged 40 and under.

During the 1997-1998 academic year, Dr. Gruber was on leave as Deputy Assistant Secretary for Economic Policy at the Treasury Department. From 2003-2006 he was a key architect of Massachusetts' ambitious health reform effort, and in 2006 became an inaugural member of the Health Connector Board, the main implementing body for that effort. During 2009-2010 he served as a technical consultant to the Obama Administration and worked with both the Administration and Congress to help craft the Patient Protection and Affordable Care Act. In 2011 he was named "One of the Top 25 Most Innovative and Practical Thinkers of Our Time" by Slate Magazine. In both 2006 and 2012 he was rated as one of the top 100 most powerful people in health care in the United States by Modern Healthcare Magazine. Dr. Gruber is the Chair of the Industry Advisory Board for Flare Capital Partners, and is on the board of the Health Care Cost Institute.



Alan Macdonald is President and Chief Executive Officer of Hallmark Health Systems, Inc., a regional community hospital/healthcare network within Wellforce, Inc., serving Medford, Malden, Melrose and neighboring communities north of Boston. Macdonald is a founding trustee of Hallmark Health, and a former Chairman of Hallmark Health's Board of Trustees.

For twenty-three years prior to his full-time role with Hallmark Health, Macdonald was the Executive Director of the Massachusetts Business Roundtable (MBR), helping the state's business leaders develop opinions and programs on Massachusetts' economic and social issues, and working with state officials on behalf of MBR.

Prior to his work with the Massachusetts Business Roundtable, Macdonald was an Assistant Attorney General for Massachusetts (1969-1975), Director of Public Affairs for Gulf Oil Corporation (1975-1979), and Manager of Government Relations in New England for General Electric Company (1979-1989).

During his career, Macdonald served on a number of state boards and committees in Massachusetts, including the Committee on Law Enforcement, Product Development Corporation, Inspector General's Council, Transportation Finance Commission, Department of Transportation, Public-Private Infrastructure Commission, Public Employee Retirement Administration Commission, and Workforce Investment Committee.

He is a founding trustee and past chairman of the Massachusetts Electronic Health Collaborative, and a founding director of Massachusetts Health Quality Partners.



Christine Schuster, RN, MBA has over 25 years of experience in the health care industry. She is currently the President & Chief Executive Officer of Emerson Hospital Health System located in Concord, MA, which serves 25 communities northwest of Boston, MA. Prior to joining Emerson, Ms. Schuster served as President & CEO of Quincy Medical Center and Athol Memorial Hospital. She also served as the Chief Operating Officer of the Extended Care Division of Tenet Saint Vincent Healthcare System in Worcester, MA and the Director of Critical Care Services at the New England Deaconess Hospital. She spent five years as a healthcare management consultant with Coopers &

Lybrand.

Ms. Schuster received her *Master's in Business Administration*, with honors, from the University of Chicago Booth Graduate School of Business and a *Bachelor of Science* in Nursing from Boston University.

Ms. Schuster was appointed by Governor Romney and served on the Board of Directors of the Massachusetts Health Education and Financing Authority where she was elected Chairman of the Board. She currently serves as Chairman of Power Options, the leading energy buying consortium in MA as well as a Board Member of the Massachusetts Council of Community Hospitals and a Corporator for Middlesex Bank.

In 2007, Ms. Schuster was named to Governor Patrick's transition team, serving on the Health Care Taskforce. She has also served on the Voluntary Hospitals of America, Northeast Board, American Hospital Association (AHA) Regional Policy Board and the AHA Metropolitan Regional Council and the Massachusetts Hospital Association Board, where she chaired the Clinical Issues Advisory Council and the Leadership Education Committee. She currently serves on the MHA Standing Committee on Finance.

Ms. Schuster is also engaged in civic affairs and has served on the Board of the Concord Chamber of Commerce and the Concord Economic Council.

In 2011, Ms. Schuster received the *Citizen of the Year Award* from the Concord Chamber of Commerce as well the "*Prescription for Excellence Award*" from the MA Medical Health Law Report. She also received the *2009 American Hospital Association Grassroots Champion Award* and the *2008 Maynard Elks Distinguished Citizenship Award*. She was also recognized by Modern Healthcare magazine and Witt Kieffer Associates as one of their "*Up and Comer*" Award recipients.

Ms. Schuster is a frequent speaker both locally and nationally on a wide variety of healthcare topics. She and her family make their home in Sudbury, MA.



Steven Tringale is the President and Chief Executive Officer of Tringale Health Strategies LLC (THS), a limited liability corporation developed to provide a wide range of professional services including strategic planning, network and contract development, product

development, benefits consulting, and crisis management to clients in the health care industry. The firm's offices are located at 18 Tremont Street, Boston. THS's clients include health systems and hospitals, managed care companies, and ancillary providers throughout the Northeast, and increasingly nationwide. Clients also include nationally known institutions in the pharmaceutical, health insurance and financial industries. The firm also does a significant amount of public policy work throughout the region as well as in Washington, DC. Prior to the establishment of Tringale Health Strategies, Steven founded and was the Managing Director of Hinckley, Allen & Tringale LP, a health care consultancy affiliated with the law firm of Hinckley, Allen & Snyder LLP. He has also held a number of senior executive positions in large health care companies, including the position of President, Senior Division of Blue Cross Blue Shield of Massachusetts. In that role, Steven managed a division which encompassed almost 400,000 subscribers in private health insurance products, as well as administered the Medicare benefits for 1.8 million seniors across the region. Prior to his appointment as President of the Senior Division, he was Senior Vice President for External Affairs for Blue Cross Blue Shield of Massachusetts. In this role, Steven was the founding incorporator and executive in charge of the Massachusetts Caring for Children Program, an insurance product created to assist low and moderate income families to insure their children. Steven was responsible for all of the external strategic relationships of the corporation including legislative affairs, regulatory affairs, public relations, labor relations, communications, advertising and public policy development. Prior to his experience at Blue Cross, Steven was Senior Vice President for Health Policy for the Life Insurance Association of Massachusetts ("LIAM"), an association of major domestic commercial insurers. In this role, he was responsible for the development of public policy, as well as the creation of reimbursement and product strategies for LIAM member companies. Steven's early experience includes positions at the Massachusetts Rate Setting Commission and the Joint Committee on Health Care in the Massachusetts Legislature.

Steven has been actively involved in a large number of appointed and volunteer boards and commissions both in Massachusetts and nationally. He is currently Treasurer of Boston Healthcare for the Homeless, a nationally recognized leader in providing health care to indigent and itinerant populations, as well as a founding trustee and current Chairman of the Fishing Partnership Health Plan. He is also a board member and chair of the finance committee of Neighborhood Health Plan, a \$2 billion health insurer and managed Medicaid organization licensed in Massachusetts and affiliated with Partners Healthcare System. Steven served as chair of the Massachusetts State Health Coordinating Council for seven years, as a board member and as chairman of the Mayor's Commission on Access to Health Care for the City of Boston and three gubernatorial commissions formed to restructure the health care delivery and financing systems of Massachusetts. Steven was also a gubernatorial appointee to the Health Facilities Appeals Board, the Massachusetts Transplant Task Force, and a past board member of the Massachusetts Health Data Consortium. Steven is currently a senior fellow of the Estes Park Institute and speaks throughout the year to hospital senior leadership teams, medical staff leadership, and board leadership from across the country on a variety of topics. He has served on an Institute of Medicine Board examining the roles of academic medical centers in the changing health care environment, and on a Blue Cross Blue Shield Association panel to address the Clinton health insurance initiative in 1993. Steven frequently speaks on health care and has testified before many state legislatures and congressional committees.

More recently, Steven has been engaged by a number of different provider types across Massachusetts, from Community Health Centers to Acute Care Hospitals, to assist them in their efforts to establish Accountable Care Organizations (ACOs) for participation in the Center for Medicare & Medicaid Services/MassHealth's Medicaid ACO Program. These activities and

services have ranged anywhere from conducting provider readiness assessments and assistance in drafting a competitive submission to the Commonwealth's Request for Responses (RFR), to strategic guidance on program implementation and organizational structure. Mr. Tringale's work with these providers is ongoing as of the beginning of 2017, as these newly established ACOs conclude the Statewide Procurement Process, and the actual Medicaid ACO Program launch date approaches